

COACHING: CARA TERMURAH MERUBAH PERILAKU KARYAWAN

TOM MC IFLE

YOU NEED A COACH [

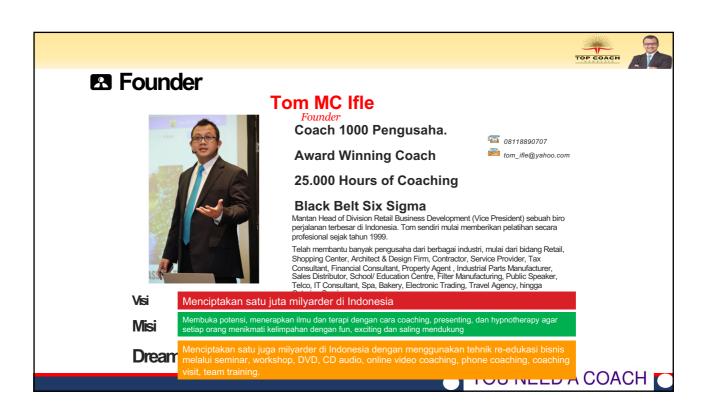


Thanking You for.....



your success

With TIME everything is possible, without it nothing is possible







ENTREPRENEUR

UANG VS WAKTU

YOU NEED A COACH

Apakah Team Anda Mengalami

- 1. Banyak orang tapi tidak produktif
- 2. Punya manager tapi tidak tahu fungsi manager
- 3. Kerja keras tidak ada hasil
- 4. Penjualan Turun terus
- 5. Mentok dengan ide pengembangan
- 6. Team mulai masa bodoh
- 7. Bingung mau mulai dari mana

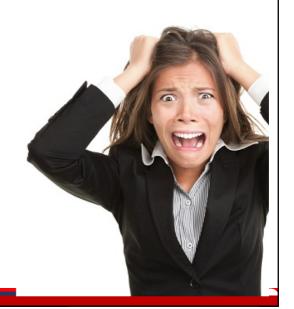




Executive Research

The survey found the senior-level executives' top five management behavioral problems (or, problems with how they manage people) are:

- Poor communications skills both written and verbal, (41% of survey respondents selected as the main, top-level management problem in their organizations)
- Failure to fully develop subordinates chosen by 32% of human resource managers
- Rigid and inflexible management behavior -(29%)
- Indecisive and/or nonassertive management behavior – (20%)
- Not being team players (18%)





TOP COACH INDONESIA

PROGRAM POPULFR

- **PRIVATE COACHING**: untuk perusahaan yang ingin mengaplikasikan TOTAL TRANSFORMASI
- •GROUP COACHING: untuk perusahaan yang ingin MEMBANGUN SISTEMASI





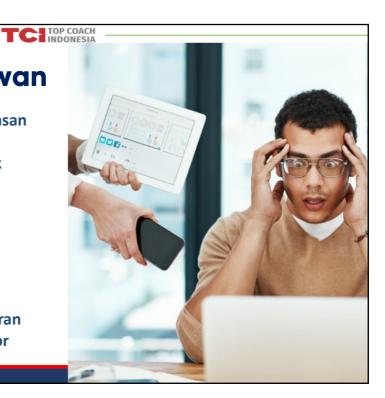
The harder you work, the luckier you'll get!

- Leon Chaudhari

YOU NEED A COACH

10 Keluhan Karyawan

- Konflik antar rekan kerja atau atasan
- Target tidak masuk akal kerja
- Jabatan dan job description tidak nyambung
- Aturan cuti yang tidak jelas
- Jenjang karir tidak ada
- Work life balance
- Permasalahan pribadi dibawa ke pekerjaan
- Pilih kasih
- Perhitungan bonus tidak transparan
- Pembiaran untuk karyawan senior





Harapan Pengusaha

Memiliki karyawan yang produktif agar bisa memberikan reward setinggi-tingginya





4 GREAT EMPLOYEE TRAP!

HARVARD BUSINESS REVIEW. by Richard E. Clark and Bror Saxberg





Trap 1, Values Mismatch: / don't care enough to do this.

Solusinya adalah value alignment, menciptakan business blueprint bersama





Trap 2, Lack of Self-Efficacy: *I don't think I'm* able to do this.

Membangun kesuksesan kecil yang menghasilkan kepercayaan bahwa "saya bisa"





Trap 3, Disruptive Emotions: I'm too upset to do this

Mengalihkan focus kepada emosi yang sehat





Trap 4, Attribution Errors: / don't know what went wrong with this.

Membangun problem solving culture



SOLUSINYA? COACHING CULTURE

YOU NEED A COACH



MENGAPA COACHING

by Susan M. Heathfield. Training & Development World

- Coaching dapat dilakukan oleh siapa saja dengan keterampilan konten yang dibutuhkan, dan menggunakan sumber daya organisasi yang ada.
- Coaching memungkinkan PEMBELAJARAN TEPAT WAKTU, artinya karyawan dapat mencari apa yang mereka butuhkan dari sumber daya yang ada.
- Coaching tidak memiliki biaya yang besar, biaya pelatih, dan sebagainya.
- Coaching dapat diberikan dalam dosis kecil, bukan berjam-jam.
- Satu hal yang bisa diberikan oleh Coaching, yang tidak bisa didapat dalam training: Pembinaan, di sisi lain, dapat memiliki efek yang lebih berkelanjutan dalam mengubah budaya organisasi yang mendasar.



BASIC TECHNIQUE

SOLUTION FOCUSED VS PROBLEM FOCUSED

YOU NEED A COACH



APA MASALAHNYA?



APA YANG KITA INGINKAN?





APA YANG HARUS DIPERBAIKI?



APA YANG SUDAH BAGUS DAN KITA HARUS LANJUTKAN?



Mengapa Executive Coaching – Fortune 500 Journal

Among the benefits to organizations providing coaching to executives were improvements in:

- productivity (reported by 53% of executives)
- quality (48%)
- organizational strength (48%)
- customer service (39%)
- reducing customer complaints (34%)
- retaining executives who received coaching (32%)
- cost reductions (23%)
- bottom-line profitability and budget control(22%)

Among the benefits to executives who received coaching were improved:

- working relationships with direct reports (reported by 77% of executives)
- working relationships with immediate supervisors (71%)
- teamwork (67%)
- working relationships with peers (63%)
- job satisfaction (61%)
- conflict reduction (52%)
- organizational commitment (44%)
- working relationships with clients (37%)





MY COACH



JOHN MATTONE

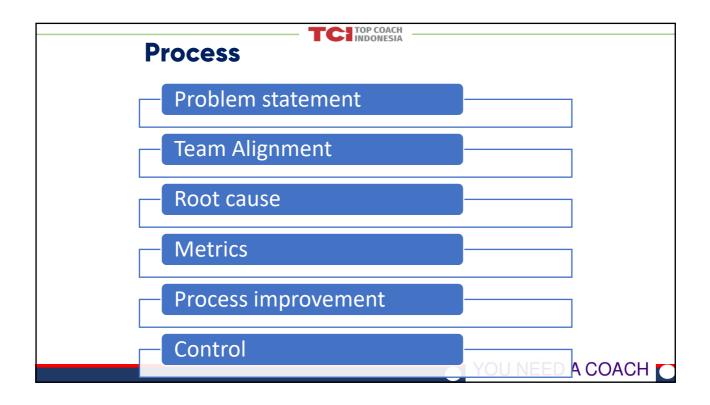
John Mattone is considered to be the world's #1 Authority on Leadership, he coached Steve Jobs amongst many other global leaders.

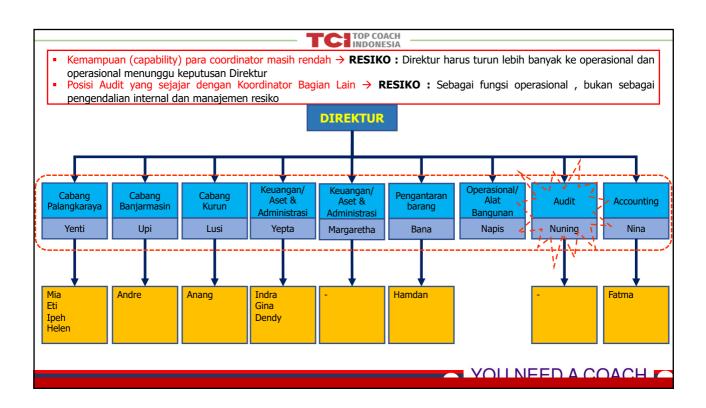
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Apa yang paling penting dalam bisnis saat ini?

PROBLEM SOLVING!





Indikator Bisnis terkait dengan Pengelolaan Operasional: Aspek Inventory yang Tinggi dan Cash Conversion Cycle yang Panjang — Cash yang Sangat Ketat

Key Numbers	Component	30-Nov-2019
	Sales	3.064.723.068
	Net Income	250.000.000
	Cash Position	726.670.164
	Book Value	8.491.745.357
Cost Structure		
	SG&A / Sales	12,7%
	COGS / Sales	72,3%
	R&D / Sales	0,0%
Liquidity		
	Current Ratio	26,5
	Quick Ratio	3,8
Debt Management		
_	Debt Ratio	0,04
	D/E	0,04
Asset Management		
	AR Turnover	0,15
	Inventory Turns	0,30
	AP Turnover	0,14
	Asset Turnover	0,36
	Return on Assets	2,9%
	AR Days	194,2
	Inventory Days	98,7
	AP Days	207,7
	Cash Conversion Cycle	85,26

Profitability		
	Gross Margin	27,7%
	Operating Margin	15,0%
	Profit Margin	8,2%
	Cash Margin	100,0%
	Return on Equity	3,1%

Hari inventory yang mencapai 194 hari (6,3 bulan)

Cash Conversion Cycle yang mencapai 85 hari (2,8 bulan)

Dengan HPP per hari 2019 di angka Rp 73.842.564,-Maka **Cash Gap 2019** yang akan mencapai:

= Rp 73.842.564,- x 85 hari

= Rp. 6.276.617.909,-



NO	JOBDESK
1	Order barang ke Suplier
2	Memonitor operasional toko dan gudang
3	Cek dan koordinasi project terkait aplikator
4	Peluang customer baru
5	Maintain sosial media
6	Urusan perbankan

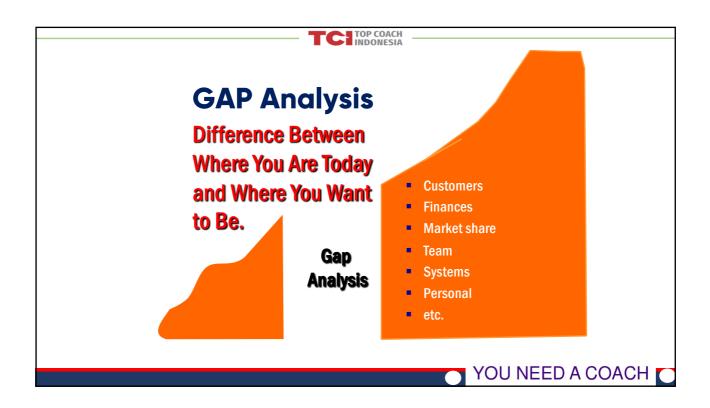
2 meeting tim 60 0,1 bulan 3 Buat planning 60 1 hari 4 terima konsultasi dan koordinasi tim termasuk masalah operasional tim 120 1 hari 1: 5 koordinasi supplier 60 1 hari 6: 6 urusan pekerjaan non retail (project & kontraktor) 60 1 hari 6: 7 Ketemu customer dan lain2 60 0,3 bulan 5:	NO	AKTIVITAS	MENIT	FREKUENSI	PERIODE	TOTAL
3 Buat planning	1	urus orderan	30	1	hari	30
4 terima konsultasi dan koordinasi tim termasuk masalah operasional tim 120 1 hari 13 5 koordinasi supplier 60 1 hari 60 6 urusan pekerjaan non retail (project & kontraktor) 60 1 hari 60 7 Ketemu customer dan lain2 60 0,3 bulan 50	2	meeting tim	60	0,1	bulan	6
4 masalah operasional tim 120 1 hari 1. 5 koordinasi supplier 60 1 hari 60 6 urusan pekerjaan non retail (project & kontraktor) 60 1 hari 60 7 Ketemu customer dan lain2 60 0,3 bulan 50	3	Buat planning	60	1	hari	60
6 urusan pekerjaan non retail (project & 60 1 hari kontraktor) 60 Ketemu customer dan lain2 60 0,3 bulan			120	1	hari	120
	5	koordinasi supplier	60	1	hari	60
			60	1	hari	60
8 Maintain Medsos 30 1,0 hari	7	Ketemu customer dan lain2	60	0,3	bulan	20
	8	Maintain Medsos	30	1,0	hari	30

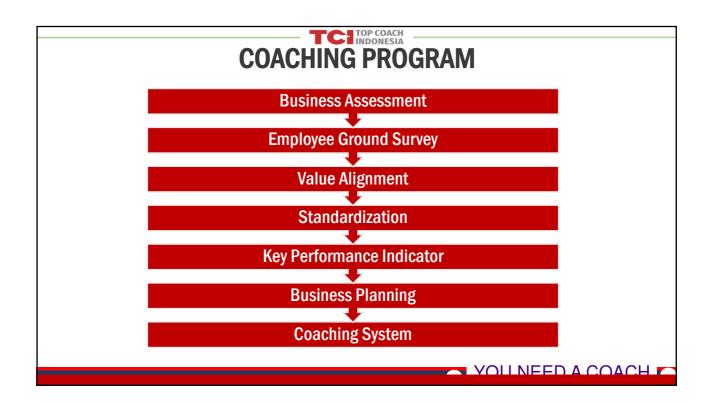
Beban Kerja Underload → Tantangan owner adalah sering menyelesaikan masalah/ problem yang tidak tidak dapat di selesaikan oleh tim. Kecenderungan operasional tertunda.

YOU NEED A COACH C

420

/HARI





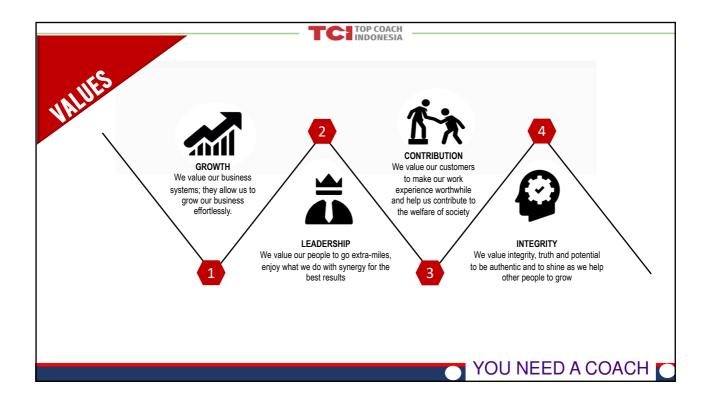
HOLDIN

To Create 1 Million Billionaires through business re-education and to give every Indonesia business owner the chance to have a business with world class standard.

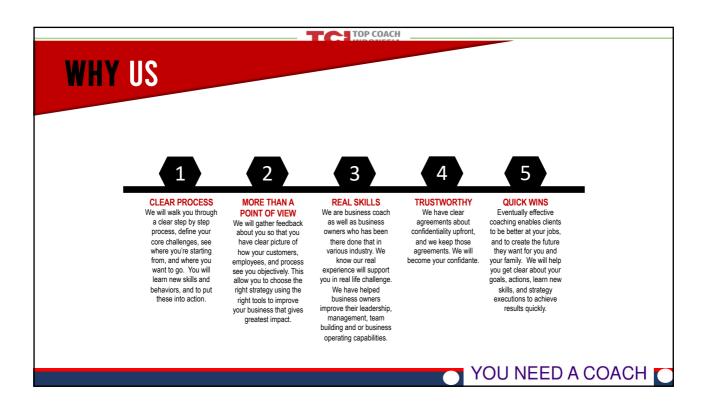
- To serve our clients by constantly adapting coaching services so that clients' needs are effectively met in a constantly changing marketplace.
- To strive for superior performance in our communications, standards, processes, leadership, planning, coaching and execution.

We will provide you with the tools, and resources, you need to create world class business.

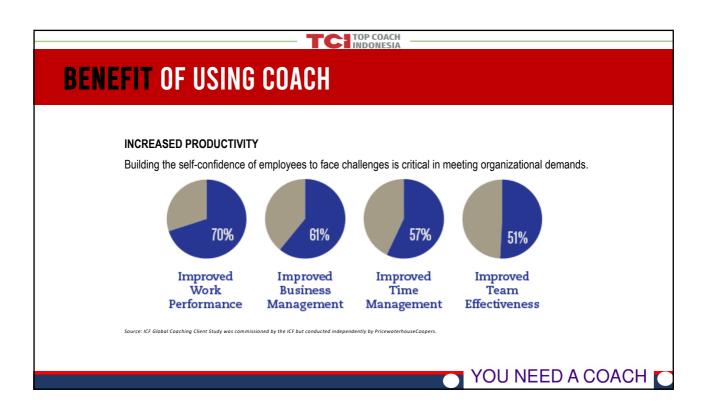
YOU NEED A COACH

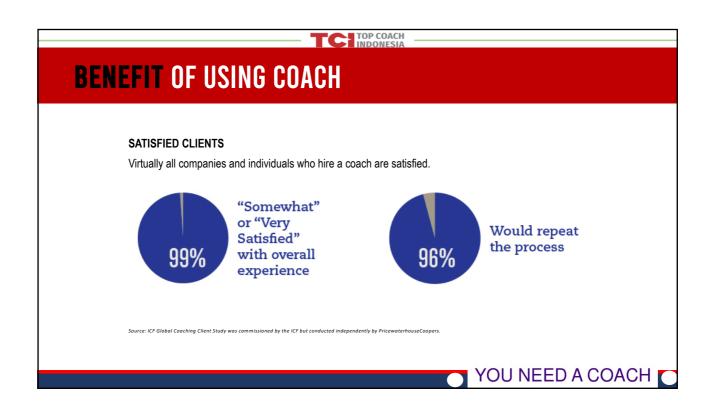


TOP COACH













BUSINESS

PROGRAM

ACCELERATION

OUR FOUNDER

TOM MC IFLE is an inspiring and empowering public speaker, teacher and seminar host - popular in business and personal development circuits. He is a qualified Life and Business Coach who is Trust worthy, Committed, Simple & Practical, a Leader and VERY Results Oriented.

His career spans over 17 years in Business Coaching for Small and Medium Enterprise, Change Management, Team Building and money management.

He is also Certified Black Belt Six Sigma, TRIZ Facilitator, Lean Practitioner, Have coached over 1000 business owners, recognized by Central Bank of Indonesia to help small businesses success. He was a Vice-President, Retail Business Development for one of the largest Travel Agency in the world and had his training since 1999 from Anthony Robbins world's #1 Peak Performance Coach. COO Action Coach Indonesia.

Currently as CEO PT. Aubade Makmur.



YOU NEED A COACH |





OUR PROGRAMS

BUSINESS GROWTH

COACHING

• Who for: This program is for

START UP **COACHING**

• Who for: Small & medium business owners. Mompreneurs multitasking and no time to build

- · Goal: To improve their financial strength, marketing, recruitment strategies and management control.
- expect from this program is a full business system that can run without business owner's involvement in the operation, i.e., from the control up to scaling up your business.
- . Duration: 12 months

Rp. 45.000.000/bulan

businesses that have salespeople, but still stuck. You have good management, but

• What we do: What you can

strategic plans. don't have enough revenue and those still using traditional

· Goal: To improve sales performance, increase inner motivation, build strong team, increase revenue and customer loyalty

marketing strategies.

- What we do: You will get a complete business growth system that works. Customized coaching combining with sales
- Duration: 12 months

Rp. 75.000.000/bulan

OPERATION EXCELLENT COACHING

- Who for: Only for large scale businesses including MNC (Multinational Companies), Manufacturing, Distribution, and Logistics for all ranges of industries
- Goal: You will be taught how to maximize your operation, increase production output, build continuous improvement strategies and reduce the cost of quality from rejecting, rework, waste and employee motivation.
- What we do: We will use advanced tools such as Lean System, Six Sigma, Design for Six Sigma, Total Quality Management, TRIZ (Theory of Inventive Problem Solving) and Neurolinguistic Programming.
- Duration: 12 months Rp. 100.000.000/bulan









OUR PROGRAMS

CERTIFICATION

- Coach Certification Program
- Green Belt Six Sigma Certification

BUSINESS ACCELERATION PROGRAM

- Yellow Belt Six Sigma Certification
- Wealth Coach Certification
- Executive Coach & Professional Coach Certification

PRODUCTIVITY & OPERATION

- · Decreased cycle time
- Less inventory
- · Increased productivity
- Increased capital equipment utilization
- Design a simple manufacturing system
- Recognize that there is always room for improvement
- Continuously improve the lean manufacturing system design

SALES & MARKETING

- Managing Complex sales
- Consultative sales
- Retail management
- · Sales agents
- Telemarketing
- Business-to-business
- · Direct sales
- Face to face selling
- Social media marketing
- Copywriting
- Brand Plan
- Brand Architecture
- Tactical Marketing
- Brand activation strategies

YOU NEED A COACH

OUR PROGRAMS

MANUFACTURING

 Lean Manufacturing Principles and Implementation

BUSINESS ACCELERATION PROGRAM

- 5S Workplace Management & Visual Control
- Single Minute Exchange of Dies
- Pokayoke for Service industries
- Total Productive Maintenance
- Kaizen Event Training

FINANCE

- Driving Change For Maximum Profit
- How to Cut Cost, Increase profit and maximize your Cashflow
- How to Understand Finance for non finance
- How analyse a business

HUMAN RESOURCES

- Workload Analysis
- Job Grading & Salary Structure
- How To Write SOP For SOP Maker
- Job Analysis
- KPI Goal Setting
- KPI Balanced
 Scorecard
- Create Practical Standard Operating Procedure

LEADERSHIP & MANAGEMENT

- Leadership inside out
- Manager as a Coach
- Change Management & Leadership Breakthrough
- Management Skill for Manager
- Team Building
- Happy worker, productive worker
- How to Manage Generation Gap







Coaching Program Selama COVID-19

GROUP

- 5 Business Owner per group
- Business Assessment
- Problem Solving Session
- 2x perbulan
- Program 6 bulan
- Rp. 30juta

PRIVATE

- Private 5 team member per company
- Business Assessment
- Problem Solving Session
- 2x perbulan
- Progam 6 bulan
- Rp.15 juta/bulan

YOUNEED A COACH

Struktur Coaching

- 1. Akan menentukan problem identification
- 2. Menggali Root Cause
- 3. Menemukan potential solution
- 4. Test implementation
- 5. Closing project

